

**International Journal of Management and Decision Making
Special Issue – Europe and the European Union
INVITED CALL FOR PAPERS**

Final Paper Submission – March 1, 2004

Aims and Objectives

The general themes of this Special Issue of The International Journal of Management and Decision Making seek to develop our understanding of organizational decision making and the technology used to support the decision process in Europe and the European Union. A particular purpose is to consider management processes in international and cross-cultural contexts and to secure international inputs and comparisons with Europe.

A member of the Inderscience Group of Journals, publishers of distinguished academic, scientific, and professional journals for over 25 years; this Special Issue aims to provide a venue for high quality papers focusing on the analytical and empirical study of management processes in private and public sector organizations in Europe - including cases and action research. You can access the Journal's website at:

<http://www.inderscience.com/catalogue/m/ijmdm/indexijmdm.html>

The objectives of this Special Issue are to develop, promote and coordinate management and organizational decision making in Europe. It also aims to help professionals, business educators and policy-makers to contribute, to disseminate information and to learn from each other's work. The international dimension, albeit with a European focus, is emphasized in order to overcome cultural and national barriers and to meet the needs of accelerating technological change and changes in the global economy.

Readership

Academics, research workers and students - especially graduate students in doctoral, MBA and similar programmes; executives and managers, policy makers and administrators in private and public sector enterprises and systems; management consultants and specialists in business functions, e.g. in research and development departments or human resource developments.

Contents

This Special Issue seeks to publish original and review papers, case studies, conference reports, management reports, book reviews and commentaries on developments in the literature of management and decision making, notes on research work in progress, and news.

While the focus of this Special Issue is Europe and the European Union, management and decision making papers with a more general geographic focus will also be considered.

Subject Coverage

- Making and implementing strategic decisions in Europe and the European Union.
- The strategy process and entrepreneurship in Europe and the European Union.
- E-commerce strategic decision making in Europe and the European Union.
- Centralization and decentralization in large enterprises and management implications in Europe and the European Union.
- Operations Management processes in Europe (supply chain, logistics, facilities management, etc.).
- Strategic alliances between business corporations in Europe and the European Union.
- Networks and joint ventures in Europe and the European Union.
- Entrepreneurship and management process in the smaller business in Europe and the European Union.
- Negotiation Tactics in Europe.
- Management and Decision Making in an Expanded European Union.
- Innovative processes in organizations in Europe and the European Union.
- Organizational development, change processes and their measurement in Europe and the European Union.
- The interplay of individual and organization in Europe and the European Union.
- Communications in organizations in Europe and the European Union.
- Decision support systems in Europe and the European Union.
- Electronic messaging in Europe and the European Union.
- Technological developments in competitive environments in Europe and the European Union.
- Management in private and public sector organizations: comparisons and contrasts.
- Comparison of management decision taking procedures in current and expanded European Union.
- Decision making and management in public procurement in Europe and the European Union.
- Patterns of organisational change in Member States' industries.
- Effects of innovation and EU compliance on trade policy decisions and effective management.

Submission of Papers

Papers, case studies, technical and conference reports, etc. are invited for submission, together with a brief abstract (100-150 words) and 1-10 keywords that reflect the content. Authors may wish to send in advance abstracts of proposed papers along with cover letters/e-mails (see requirements below). Please refer to notes for intending authors for more detailed guidance.

Please submit your manuscript with a cover letter/e-mail containing the following imperative statements (see Appendix 1):

1. Title and the central theme of the article.
2. Which subject/theme of the Journal the material fits.
3. Why the material is important in its field and why the material should be published in this Special European Issue of the Journal.
4. Nomination of a minimum of two and a maximum of four recognized experts who

would be considered appropriate to review the submission. Please state

- the names, title, addresses, phone, fax, and email addresses of these reviewers
 - the expertise of each reviewer relating to your paper
 - your relationship with each of them.
5. The fact that the manuscript contains original unpublished work and is not being submitted for publication elsewhere.

Note that:

1. Any non-English speaking author should have his/her paper proofread by a professional technical writer for grammatical and spelling corrections as well as the readability of the paper, before submitting it to the Editor.
2. A complete submission must include the following components in three separate MS-Word/Word for Windows files, plus hard copy with high quality black and white artwork for all figures, as indicated:
 - the cover letter complying to the format of the sample letter
 - the title page, including authors' full mailing, e-mail addresses and biographical details, attached to each of the hard copies
 - three hard copies of the manuscript (title, abstract, keywords, article, references) without authors' names unless they are in the References section
 - an electronic copy of the manuscript containing all details
 - a hard copy of the Assignment of Copyright statement, duly signed. (See Appendix 2)

These files should be submitted to:

Dr. Peter Horn – Editor
Special European Issue IJMDM
88 rue Lafayette
75009, Paris
Telephone / Fax: +33.(0) 1.42.46.43.66 (direct)
email: peter.horn@ism-mba.edu

Each paper submitted to Inderscience Enterprises Limited (<http://www.inderscience.com>) is subject to the following review procedure :

- It is reviewed by the editor for general suitability for this publication.
- If it is judged suitable, two reviewers are selected and a double-blind review process takes place
- Based on the recommendations of the reviewers, the editor then decides whether the particular article should be acceptable as it is, revised or rejected.

Submission Deadlines

- Final Paper Submission – March 1, 2004

Formal Conditions of Acceptance

- Papers will only be published in English.
- Each typescript must be accompanied by a statement that it has not been submitted for publication elsewhere in English.
- Previous presentation at a conference, or publication in another language, should be disclosed.
- All papers are refereed, and the Editor-in-Chief reserves the right to refuse any typescript, whether on invitation or otherwise, and to make suggestions and/or modifications before publication.
- Typescripts which have been accepted become the property of the publisher. It is a condition of acceptance that copyright shall be vested in the publisher.
- The publisher shall furnish authors of accepted papers with proofs for the correction of printing errors. The proofs shall be returned within 14 calendar days of submittal. The publishers shall not be held responsible for errors which are the result of authors' oversights.

Typescript Preparation

- The original typescript should be submitted electronically in A4 size format, with double-spaced typing and a wide margin on the left, following the submission requirements described on the Journal's website.
- A final paper which would exceed 6000 words or occupy more than 15 pages of the Journal may be returned for abridgement.
- A complete typescript should include, in the following order: *title, author(s), address(es), abstract, keywords, biographical notes, introduction, text, acknowledgements, references and notes, tables, figure captions, figures.*

Electronic Copy

- The preferred word processing program is Microsoft's Word or Word for Windows.
- Figures in the final accepted manuscript may be included in the electronic text file and also provided as separate files, but must also be accompanied by high-resolution hard copy printout.

Titles, Abstract, Keywords, Addresses, Biographical Notes

Please assist us by following these guidelines:

- Title : as short as possible
- Abstract: approximately 100 words, maximum 150
- Keywords : approximately 10 words or phrases
- Address : position, department, name of institution, full postal address
- Biographical notes : approximately 100 words per author, maximum 150.

References and Notes

Inderscience journal uses a numbering system in which references and notes are placed in the same sequence.

- In the text, a reference is indicated by a number in square brackets, e.g. [3]. This system avoids footnotes. Full references and short notes should then be placed in number order at the end of the text.
- References should be made only to works that are published, accepted for publication (not merely 'submitted'), or available through libraries or institutions. Any other source should be qualified by a note regarding availability.
- Full reference should include *all authors' names and initials, year of publication, title of paper, title of publication (underlined), volume and issue number (of a journal), publisher and form (book, conference proceedings), page numbers.*
- Notes should make a specific point, and be short and succinct.

Figures

- All illustrations, whether diagrams or photographs, are referred to as Figures and are numbered sequentially. Please place them at the end of the paper, rather than interspersed in text.
- Originals of line diagrams will be photographically reduced and used directly. All artwork for figures must be black and white and prepared to the highest possible standards. Bear in mind that lettering may be reduced in size by a factor of 2 or 3, and that fine lines may disappear.

Translated Works

- Difficulty often arises in translating acronyms, so it is best to spell out an acronym in English (for example, IIRP - French personal income tax).
- Similarly, labels and suffixes need careful attention where the letters refer to words which have been translated.
- The names of mathematical functions may change in translation - check against an English or American mathematical reference text.

Units of Measurement

- Inderscience journal follows the *Système International* for units of measurement.
- Imperial units will be converted, except where conversion would affect the meaning of a statement, or imply a greater or lesser degree of accuracy.

Appendix 1: Sample Cover Letter

January 1, 2003

Dear Editor of the Special European Issue of The International Journal of Management and Decision Making:

Enclosed is a paper, entitled "**Mobile Agents for Network Management.**" Please accept it as a candidate for publication in the this special issue of the IJMDM. Below are our responses to your submission requirements.

1. Title and the central theme of the article.

Paper title: "**Mobile Agents for Network Management.**" This study reviews the concepts of mobile agents and distributed network management system. It proposes a mobile agent-based implementation framework and creates a prototype system to demonstrate the superior performance of a mobile agent-based network over the conventional client-server architecture in a large network environment.

2. Which subject/theme of the Journal the material fits

New enabling technologies (if no matching subject/theme, enter 'Subject highly related to Special European Issue of The International Journal of Management and Decision Making but not listed by the special issue.

3. Why the material is important in its field and why the material should be published in the Special European Issue of The International Journal of Management and Decision Making

The necessity of having an effective computer network is rapidly growing alongside the implementation of information technology. Finding an appropriate network management system has become increasingly important today's distributed environment. However, the conventional centralized architecture, which routinely requests the status information of local units by the central server, is not sufficient to manage the growing requests. Recently, a new framework that uses mobile agent technology to assist the distributed management has emerged. The mobile agent reduces network traffic, distributes management tasks, and improves operational performance. Given today's bandwidth demand over the Internet, it is important for the IJMDM readers to understand this technology and its benefits. This study gives a real-life example of how to use mobile agents for distributed network management. It is the first in the literature that reports the analysis of network performance based on an operational prototype of mobile agent-based distributed network. We strongly believe the contribution of this study warrants its publication in this issue of the IJMDM

4. Names, addresses, and email addresses of four expert referees.

Prof. Dr. William Gates
Chair Professor of Information Technology
321 Johnson Hall
Premier University Lancaster, NY 00012-6666,
USA
phone: +1-888-888-8888
fax: +1-888-888-8886 e-mail:
wgates@lancaster.edu
Expertise: published a related paper ("TCP/IP
and OSI: Four Strategies for Interconnection")
in CACM, 38(3), pp. 188-198.
Relationship: I met Dr. Gate only once at a
conference in 1999. I didn't know him
personally.

Assoc Prof. Dr. John Adams
Director of Network Research Center
College of Business Australian University
123, Harbor Drive Sydney,
Australia 56789
phone: +61-8-8888-8888
fax: +61-8-8888-8886
e-mail: jadams@au.edu.au
Expertise: published a related paper
("Creating Mobile Agents") in IEEE TOSE,
18(8), pp. 88-98.
Relationship: None. I have never met Dr.
Adams.

Assoc Prof. Dr. Chia-Ho Chen
Chair of MIS Department
College of Management
Open University
888, Putong Road
Keelung, Taiwan 100
phone: +886-2-8888-8888
fax: +886-2-8888-8886
e-mail: chchen@ou.edu.tw
Expertise: published a related paper ("Network
Management for E-Commerce") in IJ
Electronic Business, 1(4), pp. 18-28.
Relationship: Former professor, dissertation
chairman.

Mr. Frank Young
Partner, ABC Consulting
888, Seashore Highway
Won Kok, Kowloon
Hong Kong
phone: +852-8888-8888
fax: +852-8888-8886
e-mail: fyoung@abcc.com
Expertise: Mr. Young provides consulting
services extensively to his clients regarding
network management practices.
Relationship: I have worked with Mr. Young
in several consulting projects in the past
three years.

Finally, this paper is our original unpublished work and it has not been submitted to any other journal for reviews.

Sincerely,

Johnny Smith

Appendix 2: Assignment of Copyright

Inderscience Enterprises Ltd, trading as Inderscience Publishers, of World Trade Center Building, 29 Route de Pre-Bois, (Case Postale 896) CR1215 Geneve 15, Switzerland ("Inderscience")

Please read the notes overleaf and fill in, sign and send this form with the paper manuscript of your Article. This assignment comes into effect if your Article is accepted for publication.

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1. In consideration of the undertaking set out in paragraph 2, and upon acceptance by Inderscience for publication in the Journal, the Author as beneficial owner hereby assigns to Inderscience the copyright in the Article entitled:

by _____

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2. Inderscience hereby undertakes to prepare and publish the Article named in paragraph 1 in the Journal.
3. The Editor of the Journal and Inderscience are empowered to make such editorial changes as may be necessary to make the Article suitable for publication. Every effort will be made to consult the Author if substantive changes are required.
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5. The Author warrants that the Article is the Author's original work, has not been published before, and is not currently under consideration for publication elsewhere; and that the Article contains no libellous or unlawful statements and that it in no way infringes the rights of others, and that the Author, as the owner of the copyright, is entitled to make this assignment.
6. If the Article was prepared jointly by more than one author, the Author warrants that he/she has been authorised by all co-authors to sign this agreement on their behalf.

Signed by the Author _____

Date _____